



Full Year Performance Presentation

FY 2010 : year ended 31st December 2010

28 February 2011

Disclaimer



This presentation has been prepared by Golden Agri-Resources Ltd. (“GAR” or “Company”) for informational purposes, and may contain projections and forward looking statements that reflect the Company’s current views with respect to future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the Company’s assumptions are correct. Actual results may differ materially from those projected. A prospective investor must make its own independent decision regarding investment in securities.

Opinions expressed herein reflect the judgement of the Company as of the date of this presentation and may be subject to change without notice if the Company becomes aware of any information, whether specific to the Company, its business, or in general, which may have a material impact on any such opinions.

The information is current only as of its date and shall not, under any circumstances, create any implication that the information contained therein is correct as of any time subsequent to the date thereof or that there has been no change in the financial condition or affairs of GAR since such date. This presentation may be updated from time to time and there is no undertaking by GAR to post any such amendments or supplements on this presentation.

The Company will not be responsible for any consequences resulting from the use of this presentation as well as the reliance upon any opinion or statement contained herein or for any omission.

Table of Contents



Section 1	Executive Summary	3
Section 2	Financial Highlights	5
Section 3	Plantation Highlights	12
Section 4	Downstream Highlights	16
Section 5	Growth Strategy	19
Section 6	Recent Developments	23



Section 1

Executive Summary

Executive Summary



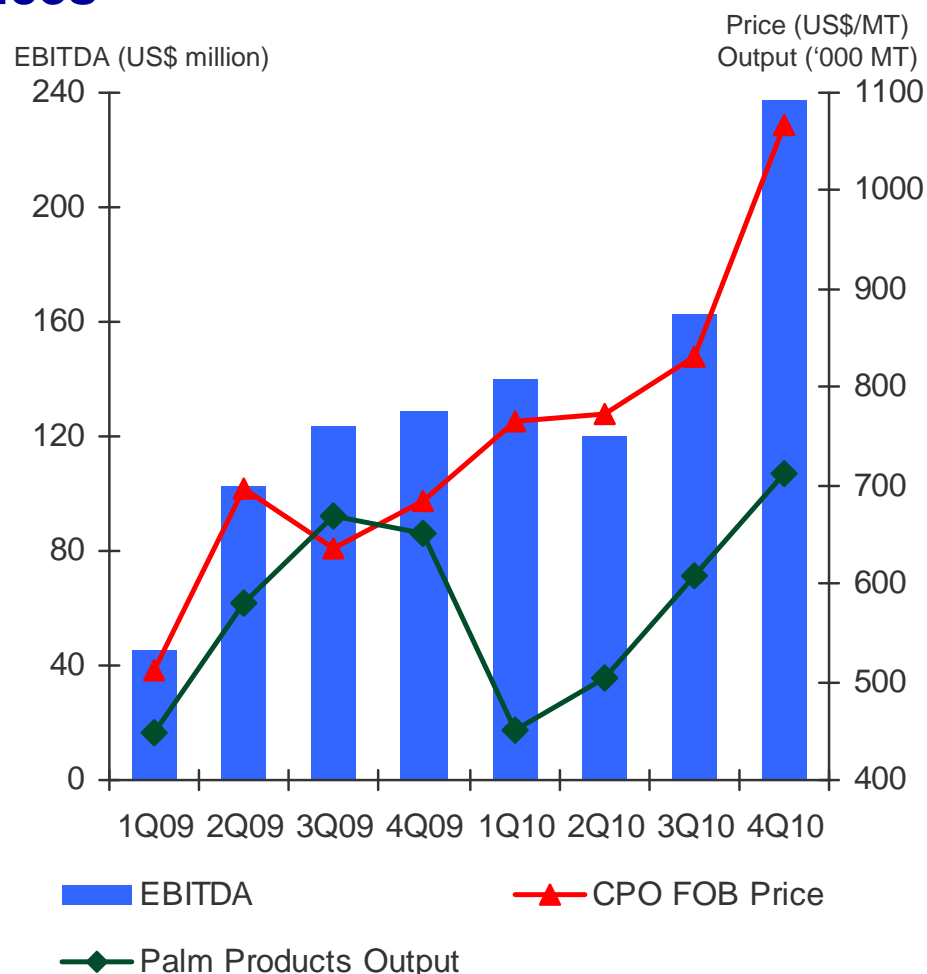
Year 2010 record earnings driven by outstanding palm products output recovery and strong CPO prices

- Outstanding 4Q 2010 results vs 3Q 2010

Revenue	\$1,189 mn	↑	23%
EBITDA	\$237 mn	↑	45%
Core Net Profit ¹	\$146 mn	↑	43%
Palm products output	712,000 MT	↑	17%
CPO FOB price	\$1,067 / MT	↑	28%

- Upsurge in FY 2010 results vs FY 2009 despite lower palm products output

Revenue	\$3,505 mn	↑	53%
EBITDA	\$661 mn	↑	65%
Core Net Profit ¹	\$387 mn	↑	91%
Palm products output	2.27 mn MT	↓	3%
CPO FOB price	\$859 / MT	↑	36%



Notes:

1. Net profit attributable to owners of the Company, excluding gain from changes in fair value of biological assets, foreign exchange loss and exceptional items



Section 2

Financial Highlights

Financial Performance – FY 2010



US\$ million	FY 2010	FY 2009	Change
Revenue	3,505	2,294	53%
Gross Profit	955	509	87%
EBITDA	661	401	65%
Net Profit attributable to owners of the Company	1,423	607	134%
<i>Comprising:</i>			
▪ <i>Net gain from changes in fair value of biological assets (Net of tax and non-controlling interests)¹</i>	1,012	406	149%
▪ <i>Foreign exchange gain/(loss) - net of non-controlling interests</i>	30	(1)	n.m
▪ <i>Exceptional item, net</i>	(6)	(1)	341%
▪ <i>Core Net Profit: Profit excluding gain from changes in fair value of biological assets¹, foreign exchange loss and exceptional items</i>	387	203	91%

Record FY 2010 results were supported by the increase in CPO FOB prices by 36%

Note:

1. In accordance to International Accounting Standards ("IAS") No. 41, biological assets (plantations) are stated at fair value less estimated point-of-sale costs. The fair value of plantations is determined based on the present value of their expected net cash inflows. Any resultant gains or losses arising from changes in fair value are recognized in the income statement.

Financial Summary – 4Q 2010



US\$ million	4Q 2010	4Q 2009 ¹	YoY Change	3Q 2010	QoQ Change
Revenue	1,189	643	85%	965	23%
Gross Profit	387	159	143%	225	72%
EBITDA	237	129	84%	163	45%
Net Profit attributable to owners of the Company	1,169	473	147%	99	1,079%
<i>Comprising:</i>					
• <i>Net gain from changes in fair value of biological assets (Net of tax and non-controlling interests)</i>	1,012	406	149%	-	n.m
• <i>Foreign exchange gain - Net of non-controlling interests</i>	11	3	335%	3	268%
• <i>Exceptional item, net</i>	-	(1)	(100%)	(6)	(100%)
• <i>Core Net Profit: Profit excluding gain from changes in fair value of biological assets, foreign exchange gain/(loss) and exceptional items</i>	146	65	124%	102	43%

Continued increase in 4Q 2010 results founded by strong production recovery with **quarterly palm products output at historical record**

4Q 2010 results vs 3Q 2010: Output of palm products grew by 17% and 28% appreciation of CPO FOB prices

4Q 2010 results vs 4Q 2009: Stronger output of palm products by 9% and 56% hike in CPO FOB prices

Segmental Results



Strong contribution from our Indonesia operations supported by China operations

<i>(in US\$ million)</i>	Indonesia Operations			China Operations		
	FY 2010	FY 2009	Change	FY 2010	FY 2009	Change
Revenue	2,800	1,680	67%	705	614	15%
Gross Profit	916	487	88%	39	23	72%
<i>Gross Profit Margin</i>	33%	29%	4%	6%	4%	2%
EBITDA	635	388	64%	26	13	91%
<i>EBITDA Margin</i>	23%	23%	-	4%	2%	2%
Net Profit attributable to owners of the Company	1,410	603	134%	13	4	232%

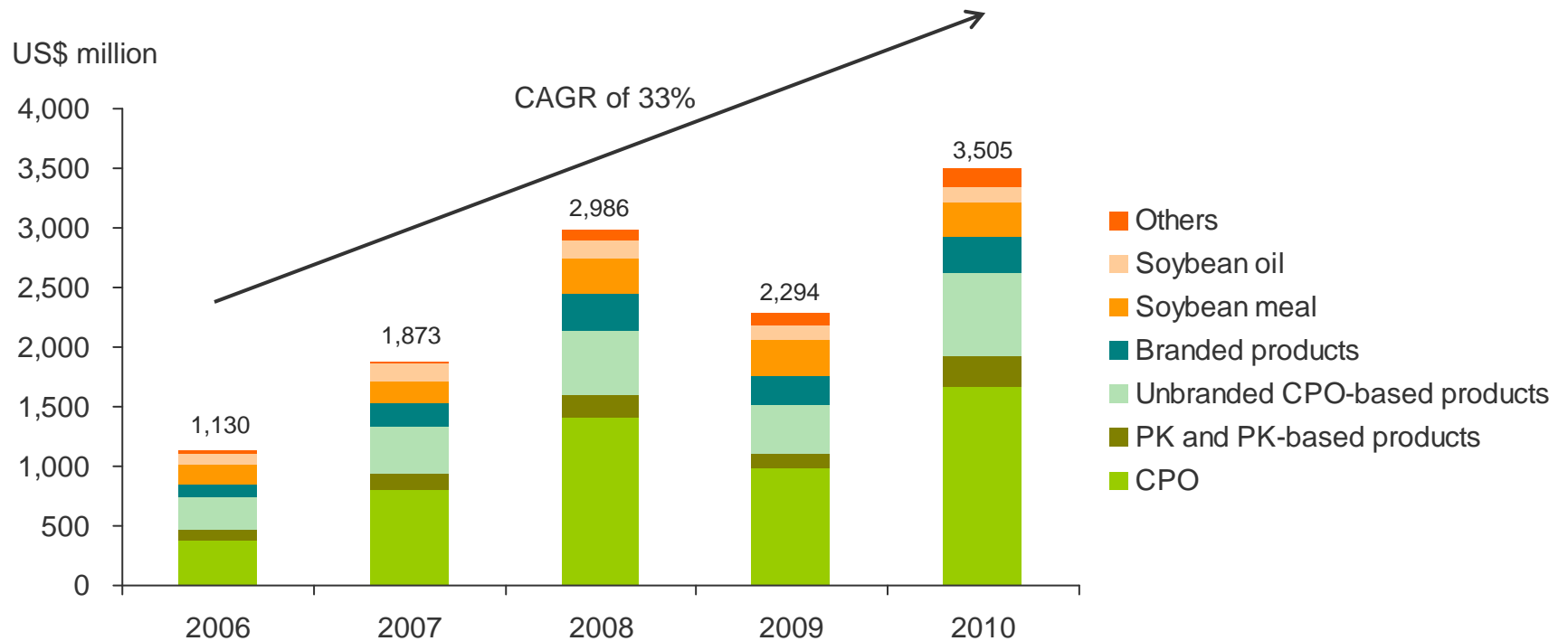
Improved results of Indonesia Operations with CPO FOB prices raising by 36%

Stronger performance of China Operations supported by higher average selling price and inclusion of Florentina International Holdings Ltd's 4Q 2010 results following its acquisition in September 2010

Revenue Breakdown



Revenue more than tripled over five years, supported by strong CPO prices and growing production volumes



FY 2010 revenue reached a record level of US\$3.5 billion, an increase of 53% compared to previous year

Financial Position



Strong balance sheet position with low gearing

(in US\$ million)	31-Dec-10	31-Dec-09	Change
Total Assets	10,114	7,900	28%
Cash and Short-Term Investments	276	353	-22%
Trade Receivables and Inventories	825	523	58%
Fixed Assets ¹	8,268	6,460	28%
Total Liabilities	3,169	2,367	34%
Interest Bearing Debts	984	683	44%
Total Equity Attributable to Owners of the Company	6,826	5,438	26%
Net Debt ² /Equity ³ Ratio	0.10x	0.06x	
Net Debt ² /Total Assets	0.07x	0.04x	
Debt ⁴ /EBITDA	1.49x	1.70x	
EBITDA/Interest	13.92x	8.65x	

Notes:

1. Includes Biological Assets and Property, Plant and Equipment
2. Interest bearing debts less cash and short-term investments
3. Equity attributable to owners of the Company
4. Interest bearing debts

The Company's dividend policy is to distribute up to 30% of underlying profit

	2006	2007	2008	2009	2010
Cash Dividend					
Dividend per share (in S\$ cents)	0.515 ^{1,2}	0.962 ¹	0.769 ¹	0.495	0.77
Total Dividend (in S\$ million)	53.42 ²	99.76	79.81	60.09	93.47
% to underlying profit	28%	21%	15%	22%	18%

The Board proposes a final dividend for 2010 of 0.77 S\$ cents

This cash dividend is in line with our dividend policy and takes into consideration our strategic expansion plan for 2011 as well as potential value-creating acquisitions

Note:

1. The figures have been adjusted for the sub-division of shares in September 2007 and February 2008 and the bonus issue in April 2009
2. Translated at US\$ 1 = S\$ 1.53



Section 3

Plantation Highlights

Plantation Area



GAR is the largest Indonesian plantation company with integrated operations

(in hectares)	31 Dec 2010	31 Dec 2009	Change
Planted Area	442,470	427,253	3.6%
Nucleus	352,124	339,818	3.6%
Plasma	90,346	87,435	3.3%
Mature Area	363,478	333,957	8.8%
Nucleus	281,431	252,586	11.4%
Plasma	82,047	81,371	0.8%

Increase in planted area by 15,200 hectares during FY 2010 through new planting

Increase in mature area by 29,500 hectares during FY 2010

Age Profile



GAR's long-term growth is supported by favourable age profile of planted area underpinned by large immature and young plantations

(in ha)	Immature (0-3 years)	Young (4-6 years)	Prime (7-18 years)	Old 1 (19-25 years)	Old 2 (>25 years)	Total
31 Dec 2010						
Nucleus	70,693	69,800	153,731	53,215	4,685	352,124
Plasma	8,300	3,608	65,878	12,560	-	90,346
Total Area	78,993	73,408	219,609	65,775	4,685	442,470
% of total planted area	18%	16%	50%	15%	1%	100%
31 Dec 2009						
Nucleus	87,232	43,879	165,921	39,283	3,503	339,818
Plasma	6,064	3,400	71,380	6,591	-	87,435
Total Area	93,296	47,279	237,301	45,874	3,503	427,253
% of total planted area	22%	11%	55%	11%	1%	100%

Note:

Average age of plantations as of 31 Dec 2010 is 12 years

Production Performance



4Q 2010 production recovered strongly and achieved a quarterly record, but full year performance was still lower than last year

	FY 2010	FY 2009	change	4Q 2010	3Q 2010	change
FFB Production ('000 tonnes)	7,560	7,707	-2%	2,369	2,062	15%
<i>Nucleus</i>	5,705	5,716	-	1,795	1,523	18%
<i>Plasma</i>	1,855	1,991	-7%	574	539	7%
FFB Yield (tonnes/ha)	20.8	23.1	-10%	6.5	5.7	15%
Palm Products Output ('000 tonnes)	2,273	2,347	-3%	712	608	17%
<i>CPO</i>	1,850	1,914	-3%	579	494	17%
<i>PK</i>	423	433	-2%	133	114	17%
Oil Extraction Rate	22.6%	23.2%	-0.6%	22.8%	21.9%	0.9%
Kernel Extraction Rate	5.2%	5.3%	-0.1%	5.2%	5.0%	0.2%
CPO Yield (tonnes/ha)	4.7	5.4	-13%	1.5	1.2	20%

- 4Q 2010 FFB and CPO yields continued to strengthen quarter-on-quarter by 15% and 20%, respectively
- FY 2010 FFB and CPO yields were weaker compared to FY 2009 due to:
 - Heavy rainfall during 2010 disrupted harvesting and produced less fruits and oil
 - Trees biological slowdown after peak crop in 2H 2009 resulting in slower recovery especially in Sumatra
 - Larger newly-matured area (trees at low-FFB-yielding young age increased by 26,100 hectares or 55%)



Section 4

Downstream Highlights

Downstream – Indonesia Operations



Consistent expansion of downstream capacity to capture growing production of our plantations

Capacity ('000 tpa)



Our Brands



Domestic Branded Sales

- Our prominent cooking oil brands, Filma and Kunci Mas, are among the leaders in Indonesia
- Nation-wide coverage with hundreds of distributors and thousands of retailers
- The new Jakarta refinery is expected to support our domestic sales, particularly on Java island
- Domestic sales of branded cooking oil and margarine grew by approx. 26% in 2010

Export Branded Sales

- Growing foothold in international markets, such as Asia, Africa, and South America regions
- Moving towards higher value premium oils and fats, directly targeting the industrial users

Downstream – China Operations



China is one of the largest and fastest growing edible oils consumers

GAR will strategically expand its presence in China through organic growth and acquisition:

- Construction of new vegetable oil refinery and soybean crushing facilities
- Developing distribution channels to enter new areas in China

Our Brands



Facilities	Existing Annual Capacity	Expansion Plan
Refinery	380,000 MT	396,000 MT
Crushing	1.0 million MT	1.3 million MT
Noodle manufacturing	5 billion packets	0.5 billion packets

Note: Data as of December 2010





Section 5

Growth Strategy

Build on core competitive strengths to maximise long-term shareholder returns

Expand high-margin upstream business

- Sustain growth through expansion of planted area
- By way of green field and acquisition as and when opportunities arise

Expand downstream capabilities and distribution

- Increase downstream production capability in cooking oil, margarine, specialty fats and oleochemicals to shift product mix to higher value-added products
- Develop destination business and extend distribution reach of value-added palm products in key countries

Increase profit margins through operational excellence

- Sustain cost leadership through relentless focus on operational efficiencies supported by our leading R&D
- Leverage operating scale together with best-in-class technology and agronomical practices
- Continuous improvement of our elite seeds to enhance long-term yields

Deepen commitment to environmental and social responsibility

- Extend implementation of environmental, corporate and social responsibility initiatives
- Committed to obtain RSPO certification for all existing units as of 30 June 2010 by end 2015

Our commitment to sound business strategies, operational excellence, and environmental and social responsibility will enable us to achieve sustainable growth and profitability

Organic Growth Achievement in 2010

Capacity		FY 2009	Growth	FY 2010	Change
Planted area	hectares	427,253	15,217	442,470	3.6%
Milling	tonnes per annum	8,870,000	400,000	9,270,000	4.5%
Kernel crushing	tonnes per annum	459,000	90,000	549,000	19.6%
Refinery in Indonesia	tonnes per annum	1,140,000	240,000	1,380,000	21.1%

Growth Strategy in 2011

- Expanding palm oil plantations by 20,000 to 30,000 hectares
- Building milling capacity in line with the growth in fruits production
- Constructing additional downstream processing capacity in strategic locations and extending distribution and logistic facilities to enhance our integrated operations

Projected capex for FY 2011 growth strategy: approximately US\$450 million

Resilient industry outlook in 2011 supported by solid fundamentals

- Robust demand growth of palm oil
 - Strong demand in emerging markets and growing popularity as edible oil in developed countries
 - Increasing demand for substitute and alternative uses such as oleochemicals and biodiesel
 - Limited supply growth of other vegetable oils
- GAR continues to benefit from the firm industry outlook, founded by:
 - Sustained and best-in-class leadership in plantation management and expansion
 - Actively exploring acquisition opportunities in upstream and downstream in key countries
 - Solid financial position with low gearing and strong cash flows



Section 6

Recent Developments

Progress with RSPO

- Full GAR membership application submitted. To be considered after we submit a time-bound certification plan by 31 Mar 2011
- Engaged TFT (The Forest Trust) to assist in RSPO certification process
- Aim to obtain RSPO certification for all existing units as of 30 June 2010 by end 2015

Forest Conservation Policy (FCP) developed with TFT

- Ensure no deforestation footprint in our operations by not developing on high carbon stock (HCS) forests, high conservation value (HCV) forest areas, and peat lands
- Free, prior and informed consent for indigenous and local communities
- Comply with all relevant laws and National Interpretation of RSPO Principles and Criteria
- Promote the FCP across the palm oil industry

Conserving HCS Forests

- GAR will conduct fieldwork in collaboration with TFT and other stakeholders in the first half of 2011. The results will be reported.
- HCS provisional definition: >35tC/ha, subject to result of the fieldwork, after consultations with stakeholders, and as applicable to the industry
- Successful forest conservation is a multi-stakeholder commitment
 - Indonesian government
 - Key players in Indonesian palm oil industry
 - Civil society organisations, local and indigenous communities and other stakeholders

Contact Us



If you need further information, please contact:

Golden Agri-Resources Ltd

c/o 108 Pasir Panjang Road
#06-00 Golden Agri Plaza
Singapore 118535

Telephone : +65 65900800
Facsimile : +65 65900887

www.goldenagri.com.sg

Contact Person : Richard Fung (richard@goldenagri.com.sg)