Welcome to your CDP Climate Change Questionnaire 2020

C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Golden Agri-Resources (GAR) is one of the largest palm oil plantation companies in the world. Our plantations are located in Indonesia and we manage around 500,000 hectares of palm oil plantations (including smallholder farmers). It has integrated operations focusing on the production of palm-based edible oils and fats and biodiesel. GAR is focused on sustainable palm oil production and its primary activities range from cultivating and harvesting oil palm trees, processing fresh fruit bunches (“FFB”) into crude palm oil (“CPO”) and palm kernel (“PK”), to refining CPO into industrial and consumer products such as cooking oil, margarine and shortening and biodiesel as well as trading palm products throughout the world.

GAR is focused on sustainable palm oil production by adopting the best industry practices and standards, managing the environment responsibly and empowering the communities where we operate while delivering shareholder value. Our sustainability strategy is based on implementing best practices holistically in all dimensions of sustainability (the environment, community, market place and work place); benchmarking our practices against the Roundtable on Sustainable Palm Oil (“RSPO”) Principles and Criteria and the core principles of the United Nations Global Compact (“UNGC”); and engaging stakeholders proactively.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>January 1, 2019</td>
<td>December 31, 2019</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

C0.3

(C0.3) Select the countries/areas for which you will be supplying data.

Indonesia

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.
USD

**C0.5**

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.

- Other, please specify
- Financial and operational

**C-AC0.6/C-FB0.6/C-PF0.6**

(C-AC0.6/C-FB0.6/C-PF0.6) Are emissions from agricultural/forestry, processing/manufacturing, distribution activities or emissions from the consumption of your products – whether in your direct operations or in other parts of your value chain – relevant to your current CDP climate change disclosure?

<table>
<thead>
<tr>
<th>Agricultural commodity</th>
<th>Relevance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture/Forestry</td>
<td>Direct operations only [Processing/manufacturing/Distribution only]</td>
</tr>
<tr>
<td>Processing/Manufacturing</td>
<td>Direct operations only [Processing/manufacturing/Distribution only]</td>
</tr>
<tr>
<td>Distribution</td>
<td>Direct operations only [Processing/manufacturing/Distribution only]</td>
</tr>
<tr>
<td>Consumption</td>
<td>Direct operations only [Processing/manufacturing/Distribution only]</td>
</tr>
</tbody>
</table>

**C-AC0.7/C-FB0.7/C-PF0.7**

(C-AC0.7/C-FB0.7/C-PF0.7) Which agricultural commodity(ies) that your organization produces and/or sources are the most significant to your business by revenue? Select up to five.

<table>
<thead>
<tr>
<th>Agricultural commodity</th>
<th>% of revenue dependent on this agricultural commodity</th>
<th>Produced or sourced</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Palm Oil</td>
<td>More than 80%</td>
<td>Both</td>
<td>Our plantations are located in Indonesia and we manage around 500,000 hectares of palm oil plantations (including smallholder farmers). We are a leading seed-to-shelf agribusiness—from growing oil palms with farmers to producing food for the present and future. We are positioning GAR to be the best, fully-integrated, global agribusiness and consumer product company. To achieve this vision, we are enhancing competitiveness,</td>
</tr>
</tbody>
</table>
driving positive change and exploring well research opportunities especially in the areas of innovation, technology and sustainability.

## C1. Governance

### C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes

### C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Position of individual(s)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director on board</td>
<td>The Board and Senior Management are fully involved in and supports GAR’s sustainability efforts and commitments under the GSEP and have stated this in the Board of Directors’ Statement. A Sustainability Committee (SC) which is chaired by the Corporate Strategy and Business Development Director, oversees all matters related to responsible palm oil. The SC comprises the senior leadership team from the upstream, downstream, and corporate business units, as well as the Head of the Sustainability and Strategic Stakeholder Engagement Department and other staff members from the department. It reports directly to the Chairman and Directors of GAR, and the Board, and meets regularly to oversee the development and implementation of the GSEP and the monitoring of performance across all our business operations.</td>
</tr>
</tbody>
</table>

### C1.1b

(C1.1b) Provide further details on the board's oversight of climate-related issues.

<table>
<thead>
<tr>
<th>Frequency with which climate-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which climate-related issues are integrated</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled – some meetings</td>
<td>Reviewing and guiding strategy</td>
<td>To ensure the appropriate level of oversight and guidance, we have established a Sustainability Committee comprising the senior leadership team across the upstream, downstream and corporate centres which</td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding major plans of action</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding risk management policies</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding annual budgets</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding business plans</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Setting performance objectives</td>
<td></td>
</tr>
</tbody>
</table>
Monitoring implementation and performance of objectives
Overseeing major capital expenditures, acquisitions and divestitures
Monitoring and overseeing progress against goals and targets for addressing climate-related issues

meets regularly to oversee the development and implementation of GAR’s sustainability strategy. The Committee reports to the Chairman and CEO and the Board, and is a key part of GAR’s efforts to embed sustainability in its everyday operations.

C1.2

(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sustainability committee</td>
<td>Both assessing and managing climate-related risks and opportunities</td>
<td>Quarterly</td>
</tr>
</tbody>
</table>

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

The Sustainability Committee (SC) reports to the Directors and Chairman of the Board. The SC comprises the senior leadership team from the upstream, downstream and corporate business units as well as the head of the Sustainability Department and other staff members from the Department.

The SC meets regularly to oversee the development and implementation of the GAR Social and Environmental Policy (GSEP) and the monitoring of performance across all our business operations. Aside from these meetings, urgent and developing issues are escalated to relevant SC members for their input and decisions.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

<table>
<thead>
<tr>
<th>Provide incentives for the management of climate-related issues</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>
C1.3a

(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

<table>
<thead>
<tr>
<th>Entitled to incentive</th>
<th>Type of incentive</th>
<th>Activity incentivized</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify Manager</td>
<td>Monetary reward</td>
<td>Emissions reduction project</td>
<td>GAR is committed to report and reduce GHG emissions and improve energy efficiency, as outlined in our sustainability policy, the GAR Social and Environmental Policy (GSEP). Our monetary reward is embedded in our Key Performance Indicators which will impact salary increment and yearly bonus/incentives.</td>
</tr>
<tr>
<td>Other, please specify Employees on GHG reduction programme</td>
<td>Monetary reward</td>
<td>Emissions reduction project</td>
<td>GAR is committed to report and reduce GHG emissions and improve energy efficiency, as outlined in our sustainability policy, the GAR Social and Environmental Policy (GSEP). Our monetary reward is embedded in our Key Performance Indicators which will impact salary increment and yearly bonus/incentives.</td>
</tr>
</tbody>
</table>

C2. Risks and opportunities

C2.1

(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?

No

C2.1a

(C2.1a) How does your organization define short-, medium- and long-term time horizons?

<table>
<thead>
<tr>
<th>From (years)</th>
<th>To (years)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td>Medium-term</td>
<td>3</td>
<td>8</td>
</tr>
<tr>
<td>Long-term</td>
<td>8</td>
<td>20</td>
</tr>
</tbody>
</table>
C2.1b

(C2.1b) How does your organization define substantive financial or strategic impact on your business?

Our organisation defines substantive impact as an impact that has a meaningful or important effect to our business, which affects a large proportion of our business units, creates further impacts on those business units, and potentially becomes a material concern for our stakeholders. These impacts occur due to the forest-related risks such as extreme weather events, forest fires, declining ecosystem services, changes to national legislation, changes to international law and bilateral agreements, changes in land tenure regulations, conflicts of land ownership and occupancy rights, negative media coverage, local community opposition, as well as uncertainty about product origin and legality.

Those risks create substantive impacts on our business which are:

a. Reduction or disruption in production capacity (in tonnes): production capacity is calculated as the sum of fresh fruit bunch output and palm product output.

b. Increased operational cost (in US Dollar): operational cost consists of selling expenses, general and administrative expenses. Selling expenses comprise of export tax and levy, transportation and delivery, export administration, salaries, wages, and employees' benefits, as well as advertising and promotions. General and administrative expenses comprise of salaries, wages and employees' benefits, rent, taxes and licenses, depreciation and amortisation, repairs and maintenance, travelling, and professional fees.

c. Disruption in product supply (in million MT)

d. Reduced demand for products and services (in million MT)

e. Disruption to sales (in USD): Our sales mostly comprise Crude Palm Oil (CPO) and Palm Kernel (PK) including their derivative products, such as cooking oil, margarine, shortening and biodiesel.

f. Brand damage

C2.2g

(C2.2g) Why does your organization not have a process in place for identifying, assessing, and responding to climate-related risks and opportunities, and do you plan to introduce such a process in the future?

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 We are planning to introduce a climate-related risk management process in the next two years</td>
<td>GAR is in the process of evaluating climate change risks and opportunities. Meanwhile the company continues to focus on GHG reduction processes such as methane capture. We are developing high-yielding seeds which are also adaptive to extreme weather events caused by climate change and we also continues to work with smallholders to boost their resilience in the face of climate change.</td>
</tr>
</tbody>
</table>
C2.3

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?

Yes

C2.3a

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Risk 1</th>
</tr>
</thead>
</table>

Where in the value chain does the risk driver occur?

Direct operations

Risk type & Primary climate-related risk driver

Acute physical

Increased severity and frequency of extreme weather events such as cyclones and floods

Primary potential financial impact

Decreased revenues due to reduced production capacity

Company-specific description

Excessive rainfall or extensive period of dry weather will lead to a decrease in the overall yield. Excessive rainfall generally leads to poor pollination of palms and reduces the effectiveness of fertilisers, while drought results in less fruit bunches and oil extraction rate.

Extreme weather phenomenon can also potentially disrupt logistics, causing delays and even damage to our products and assets. Examples of such extreme weather phenomenon is seen periodically during severe El Nino years which brings severe draughts and can also lead to more forest fires and pollutant haze. The last severe El Nino in 2015 caused our production across Indonesia to decline by between 10-15%.

Time horizon

Medium-term

Likelihood

Very likely

Magnitude of impact

Medium-high

Are you able to provide a potential financial impact figure?
No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**

Extreme weather phenomenon like a severe El Nino (causing extreme drought and fires) can lead to a potential reduction/disruption in production. It has the potential to impact our plantation operations, our logistical network as well as our external supply of raw materials to our downstream refineries such as crude palm oil from third-party suppliers who would be experiencing similar problems.

**Cost of response to risk**

12,320,000

**Description of response and explanation of cost calculation**

We have implemented various measures to reduce the impact of weather conditions. Historically, CPO prices typically increase when supply is adversely affected by weather conditions, thereby reducing the impact of the decrease in yield.

We also manage risk by educating and preparing our operational staff to deal with climate related incidents, including droughts. This is achieved through crisis management preparation and having in place protocols and procedures to maintain our capability to handle such emergencies. In parallel, our research arm (SMARTRI) plays an essential role in sustaining high productivity and research into producing more climate change- resilient seed stock.

We have also implemented various measures at our plantations to reduce the impact of weather conditions on our plantations, including the construction of drainage systems and roads and the establishment of certain planting patterns. We are also exploring ways to optimise water use in our plantations through the use of advanced technology including AI.

Furthermore, we have developed a fire prevention community programme or Desa Makmur Peduli Api (DMPA). In 2019, we focused on strengthening our fire prevention and mitigation procedures amongst the villages taking part in DMPA. This involved a four-pronged approach, such as Prevention, Preparedness, Early warning systems, and quick response.

**Comment**

We are developing crops resilient to the effects of climate change (e.g. extreme weather events such as drought, flooding) and building community resilience, particularly in
areas vulnerable to climate change. These are now a top priority in our business. Our annual R&D budget is around USD 12 million - part of which is used for R&D into more resilient crops and climate change adaptation. Other costs to mitigate and adapt to climate change are considered part of overall costs. In addition, the amount that we spend on the community collaboration fire-free programmes per year is around USD320,000.

**Identifier**
Risk 2

**Where in the value chain does the risk driver occur?**
Direct operations

**Risk type & Primary climate-related risk driver**
Emerging regulation
Mandates on and regulation of existing products and services

**Primary potential financial impact**
Decreased revenues due to reduced demand for products and services

**Company-specific description**
Negative perceptions about palm oil and its links to deforestation can affect market access/demand and possibly lead to changes in international legislation or regulations. Import tariffs and taxes and other import restrictions imposed by importing countries will affect the demand for CPO and its derivative products, and can encourage substitution by other vegetable oils. If importing countries ban imports of CPO from Indonesia, tax competing substitute products, such as soybean oil, at a lesser tax rate, the competitiveness of imported CPO and derivative products can be adversely affected, which can affect the demand for and the price of our products. This impact is currently more likely to affect demand from developed markets.

**Time horizon**
Medium-term

**Likelihood**
About as likely as not

**Magnitude of impact**
Medium

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**
Potential financial impact figure – maximum (currency)

Explanation of financial impact figure
The potential financial impact is variable and dependent on how much demand is affected and in which markets.

Cost of response to risk
0

Description of response and explanation of cost calculation
We continue to engage with key stakeholders such as customers, consumers, government agencies and NGOs to present factual and accurate representation of sustainable palm oil. We adhere to the GAR Social and Environmental Policy (GSEP) which includes our climate-related commitments on no deforestation, no development of peat, no burning as well as a commitment to reduce GHG emissions. We report on our progress annually through our Sustainability Report, website and GAR Sustainability Dashboard. We also commission external parties to assess our implementation of the GSEP on the ground and to recommend ways to improve.

Comment
Management of this risk is considered part of our overall operational costs.

Identifier
Risk 3

Where in the value chain does the risk driver occur?
Downstream

Risk type & Primary climate-related risk driver
Market
Other, please specify
Suppliers awareness to sustainable practices

Primary potential financial impact
Decreased revenues due to reduced demand for products and services

Company-specific description
Our supply chain especially our critical palm supply chain is required to comply with our sustainability commitments in the GAR Social and Environmental Policy including climate-related commitments on no deforestation, no burning, no development on peat and reduction of GHG emissions. However many of our suppliers (such as mills and their suppliers) in Indonesia are still at the initial stages of adopting sustainable practices due to lack of awareness, capacity and resources. GAR has recently embarked on a programme to help transform our supply chain into one that is more sustainable and responsible.
Time horizon
Short-term

Likelihood
About as likely as not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)

Potential financial impact figure – minimum (currency)

Potential financial impact figure – maximum (currency)

Explanation of financial impact figure
The impact is variable depending on the nature and magnitude of stakeholder concern or negative feedback.

Cost of response to risk
0

Description of response and explanation of cost calculation
We are assessing and engaging intensively with our suppliers to ensure that they are compliant with the GSEP and we are on track to achieve full traceability to the plantation for our entire palm supply chain by end 2020. Our engagement efforts include site visits, special training, sharing of best practices and a dedicated supplier support team to advise our suppliers on sustainability issues. We visit high-risk suppliers and collaborate with them on time-bound action plans if needed and monitor their progress. While engagement is our preferred option, we have dropped some 7% of our suppliers since 2015 due to non-compliance with our policies. We also have a transparent publicly accessible grievance handling mechanism and a publicly available grievance list which tracks all grievances raised against our suppliers including climate-related grievances and shows all time-bound actions taken to resolve the grievance. This can be accessed on the GAR Sustainability Dashboard: https://goldenagri.com.sg/sustainability-dashboard/
We also engage closely and regularly with our key stakeholders including banks, financial institutions and major customers and maintain open and transparent communications with them on any matters of concern.

Comment
Management of this risk is considered part of our overall operational cost.
C2.4

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?

Yes

C2.4a

(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

Identifier
Opp1

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Resource efficiency

Primary climate-related opportunity driver
Use of recycling

Primary potential financial impact
Other, please specify
Reduced operating costs (e.g., through efficiency gains and cost reductions)

Company-specific description
GAR recycles and reuses 100% of its crude palm oil production waste. Both solid and liquid waste are recycle/reused as fuel or fertiliser in our plantation and mill operations. This helps to reduce energy and fertiliser costs. In 2019, 1,475,243 tonnes of fibre and 678,611 tonnes of shell had been used as fuel for mill boilers. Approximately 2,478,408 tonnes of Empty Fruit Bunch and 6,491,069 tonnes of POME is reused as organic fertiliser. 100% of POME is applied in the field.

Time horizon
Long-term

Likelihood
Virtually certain

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
Yes, a single figure estimate

Potential financial impact figure (currency)
253,436

Potential financial impact figure – minimum (currency)

Potential financial impact figure – maximum (currency)

Explanation of financial impact figure
The impact is cost savings at our plantations and mills.

Cost to realize opportunity
0

Strategy to realize opportunity and explanation of cost calculation
We continue to maintain 100% recycling of solid and liquid waste including empty fruit bunches, palm oil mill effluent as fuel and fertiliser.

Comment
This is considered part of our overall operational cost.

Identifier
Opp2

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Energy source

Primary climate-related opportunity driver
Use of lower-emission sources of energy

Primary potential financial impact
Other, please specify
Reduced exposure to GHG emissions and therefore less sensitivity to changes in cost of carbon

Company-specific description
While we work on an overall GHG reduction strategy, we are also working on the implementation of methane capture facilities. These facilities can reduce emissions on-site at our mills in Central Kalimantan, Jambi, and Riau. We have a total of eight methane capture facilities in our units. These facilities utilise biogas for energy to generate electricity for the operations in our mills, and we plan to expand on these activities through working on new and improved facilities. We are also currently working on implementing GHG reduction measures, such as CO-composting, Energy Management System, etc. The facilities capture methane gas which is then used as an
alternative energy source, generating electricity for our palm oil mills. These facilities can reduce between 40 – 55 % of operational emissions on site.

**Time horizon**
- Long-term

**Likelihood**
- Very likely

**Magnitude of impact**
- Medium-high

Are you able to provide a potential financial impact figure?
- No, we do not have this figure

**Potential financial impact figure (currency)**

**Potential financial impact figure – minimum (currency)**

**Potential financial impact figure – maximum (currency)**

**Explanation of financial impact figure**
- The impact is cost savings at our plantations and mills.

**Cost to realize opportunity**
- 0

**Strategy to realize opportunity and explanation of cost calculation**
- GAR plans to expand on these activities through working on new and improved facilities on its units.

**Comment**
- Our methane capture facilities have been operational for several years. Thus the current costs of running the plants are considered operational costs.

### C3. Business Strategy

#### C3.1

(C3.1) Have climate-related risks and opportunities influenced your organization's strategy and/or financial planning?
- No
C3.1g

(C3.1g) Why have climate-related risks and opportunities not influenced your strategy and/or financial planning?

GAR is currently conducting an evaluation related to climate change-related efforts. Meanwhile, our R&D has carried out various projects related to climate change such as developing more robust seed stock and researching the impacts of high CO2 conditions on oil palms. The company also has eight methane capture facilities to reduce 40-55% GHG emissions. From this evaluation process, GAR will determine policies and plans for low-carbon transition plan and energy related to climate change.

C4. Targets and performance

C4.1

(C4.1) Did you have an emissions target that was active in the reporting year?

No target

C4.1c

(C4.1c) Explain why you did not have an emissions target, and forecast how your emissions will change over the next five years.

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Five-year forecast</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify</td>
<td>We began calculating and verifying our emissions intensity from our oil palm estates (nucleus only) and mills in Indonesia by 2018. 2018 data covers 129 oil palm estates (nucleus only) and 46 mills in Indonesia. 2019 data covers 128 oil palm estates (nucleus only) and 46 mills in Indonesia. The measurement is recorded in (tCO2e/tonne CPO produced). In 2018, the emissions intensity is 0.84 tCO2e/tonne CPO produced, while in 2019 it increased to 0.91 tCO2e/tonne CPO produced. Based on this, we will be trying to reduce the total emission intensity for the next five years.</td>
<td>There is currently little business incentive to increase our investment in GHG emission reduction. The European Union's Renewable Energy Directive (RED-2 and Delegated Act) for example is aimed at phasing out CPO products. This represents a disincentive to invest further in GHG emissions reduction and targets.</td>
</tr>
</tbody>
</table>
The emissions intensity calculation for Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Scope 1 (direct) emission sources include emission from stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. The type of GHG calculated includes: CO2, CH4, N2O.

C4.2

(C4.2) Did you have any other climate-related targets that were active in the reporting year?

No other climate-related targets

C4.3

(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Yes

C4.3a

(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

<table>
<thead>
<tr>
<th>Stage</th>
<th>Number of initiatives</th>
<th>Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under investigation</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>To be implemented*</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Implementation commenced*</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Implemented*</td>
<td>11</td>
<td>588,133</td>
</tr>
<tr>
<td>Not to be implemented</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

C4.3b

(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.
**Initiative category & Initiative type**
- Fugitive emissions reductions
- Other, please specify
  - Methane Capture

**Estimated annual CO2e savings (metric tonnes CO2e)**
435,780

**Scope(s)**
- Scope 1

**Voluntary/Mandatory**
- Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
0

**Investment required (unit currency – as specified in C0.4)**
0

**Payback period**
- 4-10 years

**Estimated lifetime of the initiative**
- 21-30 years

**Comment**
GAR had carried out a baseline study of our Scope 1 GHG emissions including measurements of carbon dioxide, methane and nitrous oxide in our mills and plantations, and are in the midst of designing an emission reduction strategy.

We recognise that emissions resulting from land use change and cultivation is naturally one of the most significant impacts for any agribusiness. Another significant source of GHG emissions comes from Palm Oil Mill Effluent (POME), the wastewater from processing fresh fruit bunches (FFB) which emits methane if left untreated. POME treatment therefore remains one of our main GHG emissions reduction activities. We also carry out methane capture at some of our mills.

GAR continued to reduce GHG emissions in our operations through our facilities to capture methane gas at a number of mills. We have 8 methane capture facilities, for mills located in Central Kalimantan, Jambi and Riau. The total emission reduction through methane capture in 2019 is calculated with the methodology of CDM AMS-III.H. version 19. The measured GHG is CH4. All mills have low emission intensity and with the exception of one facility in Belian, are all ISCC-certified. The captured methane gas is then used as an alternative energy source, generating electricity for our palm oil mills. These facilities can reduce between 40-55% of operational emissions on site. However,
all these efforts can be done continuously if the company has markets that recognised low GHG.

---

**Initiative category & Initiative type**  
Other, please specify  
Other, please specify  
Waste Utilisation

**Estimated annual CO2e savings (metric tonnes CO2e)**  
152,353

**Scope(s)**  
Scope 1

**Voluntary/Mandatory**  
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**  
0

**Investment required (unit currency – as specified in C0.4)**  
0

**Payback period**  
1-3 years

**Estimated lifetime of the initiative**  
>30 years

**Comment**  
We calculate the emission reduction from 3 composting facilities. The emission reduction through composting 2019 with the methodology of CDM AMS-III.F. version 12. The GHG measured are CO2, CH4, and N2O.

---

**Initiative category & Initiative type**  
Other, please specify  
Other, please specify  
Biofuels

**Estimated annual CO2e savings (metric tonnes CO2e)**  
0

**Scope(s)**  
Scope 1

**Voluntary/Mandatory**  
Voluntary
Annual monetary savings (unit currency – as specified in C0.4)
0

Investment required (unit currency – as specified in C0.4)
0

Payback period
1-3 years

Estimated lifetime of the initiative
>30 years

Comment
Under our Zero Waste Policy we aim to reuse, recover and recycle. Since 2015, we have achieved 100 percent recycling of waste from the CPO production process in our upstream operations.

The waste includes solid and liquid waste. Solid waste consists of empty fruit bunches (EFB) of oil palm, fibre and shells. Liquid waste or POME is generated from the processing of FFB to CPO. We use both types of waste as organic fertiliser and fuel.

In 2019, 1,475,243 tonnes of fibre and 678,611 tonnes of shell had been used as fuel for mill boilers. Approximately 2,478,408 tonnes of Empty Fruit Bunch and 6,491,069 tonnes of POME is reused as organic fertiliser. 100% of POME is applied in the field.

C4.3c

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

<table>
<thead>
<tr>
<th>Method</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compliance with regulatory requirements/standards</td>
<td>GAR produces CPO as source for biofuel production in Europe market, which needs to fulfil EU-RED (Renewable Energy Directives) requirements of minimum GHG emission savings.</td>
</tr>
</tbody>
</table>

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?

Yes

C4.5a

(C4.5a) Provide details of your products and/or services that you classify as low-carbon products or that enable a third party to avoid GHG emissions.
**Level of aggregation**
Product

**Description of product/Group of products**
We produce ISCC certified Crude Palm Oil as source for biofuel production in European market, which needs to fulfil EU-RED (Renewable Energy Directives) requirements of minimum GHG emission savings.

**Are these low-carbon product(s) or do they enable avoided emissions?**
Low-carbon product

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**
- Other, please specify
  - ISCC 205 GHG Emission

**% revenue from low carbon product(s) in the reporting year**
10.57

**Comment**
Our palm and laurics downstream business performed notably well during the current year. Sales volume of the downstream segment continued to grow as we expanded destination sales and increased the proportion of value added products, including biodiesel. As demanded by the market, we marketed Certified Crude Sustainable Palm Oil (CSPO) which is certificated under RSPO and ISCC. The total produced of certified CSPO is 56.38% of the total amount of produced CPO. Given the total revenue is 6,43 billion USD, the percentage of revenue from CSPO is 10.57% in 2019.

---

**Level of aggregation**
Product

**Description of product/Group of products**
Biodiesel plants, oleo-chemical, fatty acid and glycerine
We have 2 biodiesel plants in Indonesia with a total capacity of 600,000 tonnes per annum.

**Are these low-carbon product(s) or do they enable avoided emissions?**
Low-carbon product

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**
- Other, please specify
  - ISCC Schemes low carbon products

**% revenue from low carbon product(s) in the reporting year**
57

**Comment**
We operated almost five million tonnes per annum refineries in Indonesia with average utilisation rate of 94 percent during the year. Our 1.76 million tonnes per annum kernel crushing plants and 600 thousand tonnes biodiesel plants also operated at their full capacity. Under ISCC schemes, we have low carbon products below 300 Kg CO2e/ton products. GAR has been able to meet the various requirements of customers by offering an extensive portfolio of refined products in terms of specifications, quality and sustainability certifications.

We also plan to expand the capacity of our biodiesel facility in Kalimantan in order to support the government’s biodiesel programme. We will further leverage our established global destination markets in over 70 countries to extract value across the supply chain.

### C5. Emissions methodology

#### C5.1

(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).

<table>
<thead>
<tr>
<th>Scope 1</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Base year start</strong></td>
</tr>
<tr>
<td>January 1, 2014</td>
</tr>
<tr>
<td><strong>Base year end</strong></td>
</tr>
<tr>
<td>December 31, 2014</td>
</tr>
<tr>
<td><strong>Base year emissions (metric tons CO2e)</strong></td>
</tr>
<tr>
<td>2,065,518</td>
</tr>
<tr>
<td><strong>Comment</strong></td>
</tr>
<tr>
<td>Total target is for upstream activities only (Plantation and Mill). Baseline emission is calculated from POME emission, fuel consumption and chemical use. Base year of 2014 is based on verified calculation by ISCC auditor to 29 Mills, 79 Estates, 6 plasma.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Scope 2 (location-based)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Base year start</strong></td>
</tr>
<tr>
<td><strong>Base year end</strong></td>
</tr>
<tr>
<td><strong>Base year emissions (metric tons CO2e)</strong></td>
</tr>
<tr>
<td><strong>Comment</strong></td>
</tr>
<tr>
<td>We do not measure Scope 2 emissions</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Scope 2 (market-based)</th>
</tr>
</thead>
</table>
Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment
We do not measure Scope 2 emissions

C5.2

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

Other, please specify
ISCC 205 Calculation Method

C5.2a

(C5.2a) Provide details of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.


C6. Emissions data

C6.1

(C6.1) What were your organization’s gross global Scope 1 emissions in metric tons CO2e?

Reporting year

Gross global Scope 1 emissions (metric tons CO2e) 2,094,250

Start date
January 1, 2019

End date
December 31, 2019

Comment
Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Direct scope 1 emission sources include emission from
stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. Calculation includes: CO2, CH4, N2O. 2019 data covers 128 oil palm estates (nucleus only) and 46 mills in Indonesia. Data is pending third party verification by PT Lloyd’s Register Indonesia.

Past year 1

Gross global Scope 1 emissions (metric tons CO2e)
2,046,551

Start date
January 1, 2018

End date
December 31, 2018

Comment
Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Direct scope 1 emission sources include emission from stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. Calculation includes: CO2, CH4, N2O. 2018 data covers 129 oil palm estates (nucleus only) and 46 mills in Indonesia. 2018 data is restated to correct an error. Data is pending third party verification by PT Lloyd’s Register Indonesia.

C6.2

(C6.2) Describe your organization’s approach to reporting Scope 2 emissions.

Row 1

Scope 2, location-based
We are not reporting a Scope 2, location-based figure

Scope 2, market-based
We have no operations where we are able to access electricity supplier emission factors or residual emissions factors and are unable to report a Scope 2, market-based figure

Comment
We have no operations where we are able to access electricity supplier emission factors or residual emissions factors and are unable to report a Scope 2, market-based and location-based figure.

C6.3

(C6.3) What were your organization’s gross global Scope 2 emissions in metric tons CO2e?

Reporting year

Start date
January 1, 2019

**End date**
December 31, 2019

**Comment**
We have no operations where we are able to access electricity supplier emission factors or residual emissions factors and are unable to report Scope 2 emissions, market-based and location-based figure in 2019 reporting year.

**Past year 1**

**Start date**
January 1, 2018

**End date**
December 31, 2018

**Comment**
We have no operations where we are able to access electricity supplier emission factors or residual emissions factors and are unable to report Scope 2 emissions, market-based and location-based figure in 2018 reporting year.

**C6.4**

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

No

**C6.5**

(C6.5) Account for your organization’s gross global Scope 3 emissions, disclosing and explaining any exclusions.

**Purchased goods and services**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access purchased goods and services factors and are unable to report Scope 3 emissions.

**Capital goods**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access capital goods factors and are unable to report Scope 3 emissions.

**Fuel-and-energy-related activities (not included in Scope 1 or 2)**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access fuel-and-energy-related activities factors and are unable to report Scope 3 emissions.

**Upstream transportation and distribution**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access upstream transportation and distribution factors and are unable to report Scope 3 emissions.

**Waste generated in operations**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access waste generated in operations factors and are unable to report Scope 3 emissions. Only biogenic waste is calculated.

**Business travel**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access business travel factors and are unable to report Scope 3 emissions.

**Employee commuting**

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access employee commuting factors and are unable to report Scope 3 emissions.

**Upstream leased assets**
Not evaluated

Please explain
We have no operations where we are able to access upstream leased assets factors and are unable to report Scope 3 emissions.

Downstream transportation and distribution

Evaluation status
Not evaluated

Please explain
We have no operations where we are able to access downstream transportation and distribution factors and are unable to report Scope 3 emissions.

Processing of sold products

Evaluation status
Not evaluated

Please explain
We have no operations where we are able to access processing of sold products factors and are unable to report Scope 3 emissions.

Use of sold products

Evaluation status
Not evaluated

Please explain
We have no operations where we are able to access use of sold products factors and are unable to report Scope 3 emissions.

End of life treatment of sold products

Evaluation status
Not evaluated

Please explain
We have no operations where we are able to access end of life treatment of sold products factors and are unable to report Scope 3 emissions.

Downstream leased assets

Evaluation status
Not evaluated

Please explain
We have no operations where we are able to access downstream leased assets factors and are unable to report Scope 3 emissions.
Franchises

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access franchises factors and are unable to report Scope 3 emissions.

Investments

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access investments factors and are unable to report Scope 3 emissions.

Other (upstream)

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access other upstream factors and are unable to report Scope 3 emissions.

Other (downstream)

**Evaluation status**
Not evaluated

**Please explain**
We have no operations where we are able to access other downstream factors and are unable to report Scope 3 emissions.

C-AC6.8/C-FB6.8/C-PF6.8

(C-AC6.8/C-FB6.8/C-PF6.8) Is biogenic carbon pertaining to your direct operations relevant to your current CDP climate change disclosure?
Yes

C-AC6.8a/C-FB6.8a/C-PF6.8a

(C-AC6.8a/C-FB6.8a/C-PF6.8a) Account for biogenic carbon data pertaining to your direct operations and identify any exclusions.

**CO2 emissions from biofuel combustion (processing/manufacturing machinery)**

Emissions (metric tons CO2)
2,465,726

**Methodology**
Default emissions factors

**Please explain**
Biogenic emissions come from burning of biomass and biodiesel and biogas consumption. The number for reporting year 2019 is decreasing from 2018, which is 2,552,614 tonCO2eq. The calculation includes: CO2, CH4, N2O. Under our Zero Waste Policy we aim to reuse, recover and recycle. Since 2015, we have achieved 100 percent recycling of waste from the CPO production process in our upstream operations.

The waste includes solid and liquid waste. Solid waste consists of empty fruit bunches (EFB) of oil palm, fibre and shells. Liquid waste or POME is generated from the processing of FFB to CPO. We use both types of waste as organic fertiliser and fuel.

In 2019, 1,475,243 tonnes of fibre and 678,611 tonnes of shell had been used as fuel for mill boilers. Approximately, 2,478,408 tonnes of Empty Fruit Bunches and 6,491,069 tonnes of POME (100%) was reused as organic fertiliser.

**CO2 emissions from biofuel combustion (other)**

| Emissions (metric tons CO2) | 0 |

**Methodology**
Other, please specify
Not evaluated

**Please explain**
We have no operations where we are able to access other CO2 emissions from biofuel combustion factors and are unable to report other biogenic emissions other than mentioned above.

**C-AC6.9/C-FB6.9/C-PF6.9**

(C-AC6.9/C-FB6.9/C-PF6.9) Do you collect or calculate greenhouse gas emissions for each commodity reported as significant to your business in C-AC0.7/FB0.7/PF0.7?

**Agricultural commodities**
Palm Oil

**Do you collect or calculate GHG emissions for this commodity?**
Yes

**Please explain**
Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Direct scope 1 emission sources (upstream data only) include emission from stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. Calculation includes: CO2, CH4, N2O. 2019 data covers 128 oil palm estates (nucleus only) and 46 mills in Indonesia. Data is pending third party verification by PT Lloyd’s Register Indonesia. Therefore, our gross scope 1 emissions are the emissions from CPO production, which is the commodity significant for our business. The emissions intensity for CPO in 2019 is 0.91 tCO2e/tonne CPO produced. GAR produced CPO in 2019 is 2,306,000 tonnes.

C-AC6.9a/C-FB6.9a/C-PF6.9a

(C-AC6.9a/C-FB6.9a/C-PF6.9a) Report your greenhouse gas emissions figure(s) for your disclosing commodity(ies), explain your methodology, and include any exclusions.

Palm Oil

<table>
<thead>
<tr>
<th>Reporting emissions by</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td></td>
</tr>
</tbody>
</table>

Emissions (metric tons CO2e)

2,094,250

Change from last reporting year

Higher

Please explain

The Scope 1 emission in 2019 data covers 128 oil palm estates (nucleus only) and 46 mills, while 2018 data covers 129 oil palm estates (nucleus only) and 46 mills in Indonesia. Although the number of states reduced, the total planted area is similar. In FY2019, our oil palm trees produced was affected by dry weather conditions and a slight decline in mature area due to the replanting programme.

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

<table>
<thead>
<tr>
<th>Intensity figure</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>0.00032</td>
<td></td>
</tr>
</tbody>
</table>

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

2,094,250
Metric denominator
unit total revenue

Metric denominator: Unit total
6,431,799,000

Scope 2 figure used

% change from previous year
0

Direction of change
No change

Reason for change
This is the first year of reporting Scope 1 emissions for the reporting year in metric tons CO2e per unit currency total revenue. (We do not report Scope 2 emissions.)

C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?
No

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 1 emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indonesia</td>
<td>2,094,250</td>
</tr>
</tbody>
</table>

Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Direct scope 1 emission sources include emission from stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. Calculation includes: CO2, CH4, N2O. 2019 data covers 128 oil palm estates (nucleus only) and 46 mills in Indonesia. Data is pending third party verification by PT Lloyd’s Register Indonesia.

C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.
By business division
By activity
C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 1 emissions (metric ton CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plantations</td>
<td>341,929</td>
</tr>
<tr>
<td>Mills</td>
<td>1,752,321</td>
</tr>
</tbody>
</table>

C7.3c

(C7.3c) Break down your total gross global Scope 1 emissions by business activity.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Scope 1 emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment.</td>
<td>2,094,250</td>
</tr>
</tbody>
</table>

C-AC7.4/C-FB7.4/C-PF7.4

(C-AC7.4/C-FB7.4/C-PF7.4) Do you include emissions pertaining to your business activity(ies) in your direct operations as part of your global gross Scope 1 figure?

Yes

C-AC7.4b/C-FB7.4b/C-PF7.4b

(C-AC7.4b/C-FB7.4b/C-PF7.4b) Report the Scope 1 emissions pertaining to your business activity(ies) and explain any exclusions. If applicable, disaggregate your agricultural/forestry by GHG emissions category.

**Activity**

Processing/Manufacturing

**Emissions (metric tons CO2e)**

2,094,250

**Methodology**

Default emissions factor

**Please explain**

Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard, using an operational control approach. Direct scope 1 emission sources include emission from stationary combustion, mobile combustion, synthetic fertiliser application, and POME treatment. Calculation includes: CO2, CH4, N2O. 2019 data covers 128 oil palm estates (nucleus only) and 46 mills in Indonesia. Data is pending third party verification by PT Lloyd’s Register Indonesia.
C7.5

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
<th>Purchased and consumed electricity, heat, steam or cooling (MWh)</th>
<th>Purchased and consumed low-carbon electricity, heat, steam or cooling accounted for in Scope 2 market-based approach (MWh)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

C7.6

(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Increased

C7.9a

(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

<table>
<thead>
<tr>
<th>Change in emissions (metric tons CO2e)</th>
<th>Direction of change</th>
<th>Emissions value (percentage)</th>
<th>Please explain calculation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in renewable energy consumption</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Other emissions reduction activities</td>
<td>41,542</td>
<td>Decreased</td>
<td>0.07</td>
</tr>
<tr>
<td>Category</td>
<td>Change</td>
<td>Change in</td>
<td>Notes</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>--------</td>
<td>--------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Divestment</td>
<td>0</td>
<td>No change</td>
<td>0 We have no operations where we are able to access change in divestment factors and are unable to report the emission.</td>
</tr>
<tr>
<td>Acquisitions</td>
<td>0</td>
<td>No change</td>
<td>0 We have no operations where we are able to access change in acquisition factors and are unable to report the emission.</td>
</tr>
<tr>
<td>Mergers</td>
<td>0</td>
<td>No change</td>
<td>0 We have no operations where we are able to access change in mergers factors and are unable to report the emission.</td>
</tr>
<tr>
<td>Change in output</td>
<td>0</td>
<td>No change</td>
<td>0 We have no operations where we are able to access change in change in output factors and are unable to report the emission.</td>
</tr>
<tr>
<td>Change in methodology</td>
<td>2,027,093.85</td>
<td>Increased</td>
<td>104.18 We use a different methodology for calculating 2018 GHG Scope 1, which we have revised in GAR Sustainability Report 2019. In 2018, GHG emissions were calculated using the ISCC methodology and included data from 30 mills under ISCC certification. In 2019 we revised the methodology to Scope 1 GHG emissions according to the ISO 14064-1:2006 standard. 2018 data covers 129 oil palm estates (nucleus only) and 46 mills in Indonesia. 2018 data is restated to correct an error. Data is pending third party verification by PT Lloyd's Register Indonesia.</td>
</tr>
<tr>
<td>Change in boundary</td>
<td>0</td>
<td>No change</td>
<td>0 We have no operations where we are able to access change in boundary factors and are unable to report the emission.</td>
</tr>
<tr>
<td>Change in physical operating conditions</td>
<td>47,699</td>
<td>Increased</td>
<td>0.02 In FY2019, our oil palm trees produced six percent less fruit yield as they were impacted by dry weather conditions and a slight decline in mature area due to the replanting programme.</td>
</tr>
<tr>
<td>Unidentified</td>
<td>0</td>
<td>No change</td>
<td>0 Not evaluated.</td>
</tr>
</tbody>
</table>
C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?
Don’t know

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?
Don’t know

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Indicate whether your organization undertook this energy-related activity in the reporting year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>No</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>No</td>
</tr>
</tbody>
</table>

C8.2a

(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.
Consumption of fuel (excluding feedstock) | HHV (higher heating value) | 432,539.16 | 1,952,822.22 | 2,385,361.38
--- | --- | --- | --- | ---
Total energy consumption | 1,952,822.22 | 1,952,822.22 | 2,385,361.38

**C8.2b**

*(C8.2b) Select the applications of your organization’s consumption of fuel.*

<table>
<thead>
<tr>
<th>Application</th>
<th>Indicate whether your organization undertakes this fuel application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel for the generation of electricity</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of heat</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of steam</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of cooling</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for co-generation or tri-generation</td>
<td>No</td>
</tr>
</tbody>
</table>

**C8.2c**

*(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.*

---

**Fuels (excluding feedstocks)**

- Other, please specify
- Palm Kernel Meal

**Heating value**

- Unable to confirm heating value

**Total fuel MWh consumed by the organization**

- 432,539.16

**MWh fuel consumed for self-generation of heat**

- 0

**MWh fuel consumed for self-generation of steam**

- 0

**Emission factor**
0

**Unit**
metric tons CO2e per metric ton

**Emissions factor source**
Not evaluated

**Comment**
The data is from our downstream operations renewable fuel consumption.

---

**Fuels (excluding feedstocks)**
Other, please specify
Oil Palm Shell

**Heating value**
Unable to confirm heating value

**Total fuel MWh consumed by the organization**
7,368.88

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**Emission factor**
0

**Unit**
metric tons CO2e per metric ton

**Emissions factor source**
Not evaluated

**Comment**
The data is from our downstream operations renewable fuel consumption.

---

**Fuels (excluding feedstocks)**
Diesel

**Heating value**
Unable to confirm heating value

**Total fuel MWh consumed by the organization**
82,652.5
MWh fuel consumed for self-generation of heat
0

MWh fuel consumed for self-generation of steam
0

Emission factor
11.89

Unit
kg CO2 per gallon

Emissions factor source
https://www.researchgate.net/figure/Fuel-emission-factors-used-in-GHG-a-tool_tbl2_256686252

Comment
The data is from our downstream operations non-renewable fuel consumption.

Fuels (excluding feedstocks)

Coal

Heating value
Unable to confirm heating value

Total fuel MWh consumed by the organization
1,800,652.77

MWh fuel consumed for self-generation of heat
0

MWh fuel consumed for self-generation of steam
0

Emission factor
755.9

Unit
kg CO2 per tce

Emissions factor source

Comment
The data is from our downstream operations non-renewable fuel consumption.
Fuels (excluding feedstocks)
   Natural Gas

Heating value
   Unable to confirm heating value

Total fuel MWh consumed by the organization
   69,516.94

MWh fuel consumed for self-generation of heat
   0

MWh fuel consumed for self-generation of steam
   0

Emission factor
   448.3

Unit
   kg CO2 per tce

Emissions factor source

Comment
   The data is from our downstream operations non-renewable fuel consumption.

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

<table>
<thead>
<tr>
<th>Scope</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 1</td>
<td>Third-party verification or assurance process in place</td>
</tr>
<tr>
<td>Scope 2 (location-based or market-based)</td>
<td>No emissions data provided</td>
</tr>
<tr>
<td>Scope 3</td>
<td>No emissions data provided</td>
</tr>
</tbody>
</table>
C10.1a

(C10.1a) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.

Verification or assurance cycle in place
    Annual process

Status in the current reporting year
    Underway but not complete for reporting year – previous statement of process attached

Type of verification or assurance
    Third party verification/assurance underway

Attach the statement

GAR_SR2019.pdf

Page/section reference
    Page 59 - Data is available but pending third party verification by PT Lloyd’s Register Indonesia.

Relevant standard
    Other, please specify
        Scope 1 GHG emissions calculated following the ISO 14064-1:2006 standard,

Proportion of reported emissions verified (%)
    100

C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?
    No, we are waiting for more mature verification standards and/or processes

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?
    No, and we do not anticipate being regulated in the next three years
C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?
No

C11.3

(C11.3) Does your organization use an internal price on carbon?
No, and we do not currently anticipate doing so in the next two years

C12. Engagement

C12.1

(C12.1) Do you engage with your value chain on climate-related issues?
Yes, our suppliers

C12.1a

(C12.1a) Provide details of your climate-related supplier engagement strategy.

<table>
<thead>
<tr>
<th>Type of engagement</th>
<th>Engagement &amp; incentivization (changing supplier behavior)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Details of engagement</td>
<td>Other, please specify</td>
</tr>
<tr>
<td></td>
<td>Educate and share our sustainability policy, the GAR Social and Environmental Policy (GSEP) which contains commitments on GHG reduction with all critical suppliers</td>
</tr>
<tr>
<td>% of suppliers by number</td>
<td>100</td>
</tr>
<tr>
<td>% total procurement spend (direct and indirect)</td>
<td>87</td>
</tr>
<tr>
<td>% of supplier-related Scope 3 emissions as reported in C6.5</td>
<td>0</td>
</tr>
</tbody>
</table>

Rationale for the coverage of your engagement

Our palm supply chain in Indonesia is considered our critical supply chain as it supplies the raw materials for our downstream refineries and kernel crushing plants. A substantial portion of our procurement spend (over 80 percent) is spent on procurement of palm raw materials. The bulk of our procurement comprises crude palm oil (CPO) and
palm kernel (PK) for our downstream business in Indonesia. In 2019, these raw materials were sourced third-party estates, thousands of individual farmers (plasma and independent), as well as brokers and agents who buy from farmers. Based on the high purchasing volume, and the potential environmental and social risks associated with the purchase of CPO, PK and FFB, these are considered GAR's critical suppliers.

One of our main commitments under the GSEP is to bring our supply chain along on our journey towards responsible palm oil.


Impact of engagement, including measures of success

Our engagement activities help us to minimise supply chain risks because it allows us to deepen knowledge, awareness, trust and engagement with our suppliers while assisting them in improving their responsible practices. The success of our engagement can be measured from the transformation of our stakeholders' sustainability practices within their business management and operations. GAR will roll out thematic surveys geared towards issues in which suppliers are most challenged. Thematic surveys will assist GAR to understand better how its interventions are supporting suppliers to integrate sustainability into their business management and improve their practices in the field.

GAR is still in the midst of compiling information about the impact of supplier support programmes as it is a time-consuming process with GAR having to reach out to over 400 mills and further to the suppliers of those mills. Our current analysis and intelligence gathering indicate that many suppliers are not aware of the importance of climate action such as monitoring and reducing GHG emissions and we will have a huge task to educate and support them to achieve competencies in these areas. It is an effort which will require considerable time.

While efforts are still underway re raising GHG emission reduction awareness, we are already supporting the conservation commitments of 65,000 ha of forests by our suppliers - forest conservation helps avoid GHG emissions.

Comment

These engagement and support efforts will ultimately help build a more responsible, resilient supply chain and industry. See more on the GAR Sustainability Dashboard: https://goldenagri.com.sg/sustainability/sustainability-dashboard/.

C12.3

(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?

Trade associations
C12.3b

(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?
Yes

C12.3c

(C12.3c) Enter the details of those trade associations that are likely to take a position on climate change legislation.

<table>
<thead>
<tr>
<th>Trade association</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roundtable on Sustainable Palm Oil</td>
</tr>
</tbody>
</table>

Is your position on climate change consistent with theirs?
Consistent

Please explain the trade association's position
RSPO encourages its members to move towards low emissions or to avoid emissions through forest conservation.

How have you influenced, or are you attempting to influence their position?
We support the RSPO position and are active in various working groups on conservation. Information regarding GAR's RSPO certification is updated quarterly at GAR Sustainability Dashboard: https://goldenagri.com.sg/sustainability-dashboard/

C12.3f

(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?
We adhere to the RSPO Principles and Criteria and we train our employees on the implications and implementation of the GAR Social and Environmental Policy commitments which include commitments to reduce GHG emissions as well as avoidance of emissions through forest and peatland conservation. Similarly we communicate our commitments to our suppliers and require them to comply with our commitments under our Supplier Code of Conduct.

C12.4

(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Publication
In mainstream reports

**Status**
Complete

**Attach the document**

GAR_SR2019.pdf

**Page/Section reference**
Page 59 / Section "ENVIRONMENTAL MANAGEMENT DATA"

**Content elements**
- Strategy
- Risks & opportunities
- Emissions figures
- Other metrics

**Comment**
GAR is still in the middle of developing the strategies and emission targets.

### C15. Signoff

**C-FI**

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

Our GHG data is available on page 59 in GAR Sustainability Report 2019, but the data is pending third party verification by PT Lloyd's Register Indonesia.

GAR_SR2019.pdf

### C15.1

(C15.1) Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Job title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Managing Director, Sustainability and Strategic Stakeholders Engagement</td>
<td>Chief Sustainability Officer (CSO)</td>
</tr>
</tbody>
</table>